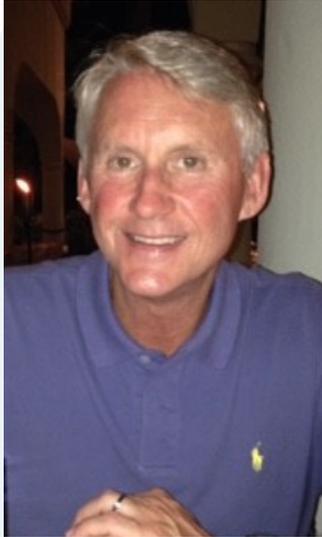




IDC Newsletter

Richard's Corner



We had a solid 4th quarter developing future backlog. Inland was low bidder on three projects: the Sabine-Neches Waterway, the Mobile 24" Rental and Norriego Point projects. These projects along with our existing work under contract should provide for a strong 2018. Additional bidding opportunities should develop late second or early 3rd quarter 2018.

Tim Dyer and John DeBruin have been completing our Dredge Quality Management System on the Kelly L and booster. Tim and John have been collaborating with the Mobile District DQM team and testing began in December on the Bayou LaBatre project. We expect full certification in early 2018. Inland is one of the first if not the first cutter suction companies to implement the system in the US. Our system is the prototype for all others to follow. The Corps has been very complimentary of our efforts in this area, and we continue our initiative of implementing the latest technology in order to become the least cost producer of dredging services.

Inland incurred our first and only recordable incident of 2017 in the 4th quarter. This was very disappointing and certainly avoidable. Miraculously there were no permanent injuries or loss of life. There is no up-side in running boats at high rates of speed with no visibility and in the fog. There should not be anything to be in hurry about except to save a life.

The Hand Safety video is now out and in use. Our new prototype work gloves are being well received by our crews and are directly positively correlated to the reduction in hand injuries. The Safety Department's 2018 Strategic Plan will be implemented in early 2018.

David Lake and the Equipment Department continue their work on keeping the fleet up and running. Please do your part by committing yourself to the care and custody of the plant you are operating on a daily basis. The maintenance and care of the fleet are critical for providing for your loved ones. The two new anchor barges and a spill barge should be completed in early 2018.

Several new hires in the 4th quarter include Amanda Driskell, Samantha Whitehead, Devin Winchel, Nate Woods, Dave Cizek and Greg Barnes. We have also had several new and past hourly employees rejoin/join the company. Welcome to the Inland family!

Stay focused and have a safe 2018!

-Richard

2018 Safety/Equipment Initiative

This year we will see the beginning of the integration of the Safety and Equipment departments with regard to inspections, maintenance and repair. Recent safety performance improvements will be continued and supplemented by an equipment monitoring and maintenance program of similar intensity. Everyone will be involved. Stay tuned.

Kelly L

The two weeks of repairs scheduled for the Kelly L after the completion of the Black Warrior dredging turned into two months.



The dredge is only starting the Bayou Labatre dredging at the time of this writing. This 45 days of work will be the last assignment for the 2017 contract, after which the dredge will head to Apalachicola, FL to commence the 2018 contract. The dredge is now outfitted with the new Dredging Quality Management system, required by the 2018 contract. The first certification in the nation of a DQM system on a pipeline dredge is in hand.

Computerized Tracking of Dredge Progress

Inland Dredging Company has been awarded the first Corps of Engineers contract that requires an automated pipeline dredge monitoring system which transmits real time work events and non-effective events recorded on board the dredge to the National DQM Support Center for processing and analysis. Inland has taken the lead, nationally, in developing the software and installing the sensors on the Kelly L, and soon on the Ingenuity. The Kelly L system has been completed and the Corps of Engineers has issued the first pipeline dredge DQM certification in the nation. The dredging contract that requires the use of this system will commence in March.



Ingenuity

Captain Joe, Chief Mike and Ethan have relocated the Ingenuity and its attendant plant to the Sabine-Neches Waterway in Port Arthur, TX and will be working with the Army Corps of Engineers, Galveston district for the next 6 months. Barry Locke helped with the mobilization by building 6,500' of new, steel submerged pipeline on site. About half of the scope of work is in, and around, the intersection of the ship channel and the GIWW. Very heavy traffic to deal with. As we begin this new project, it is the goal of the entire crew to continue working towards completing the project efficiently and safely while maintaining Inland's reputation for quality work.

(Left) Thanks to Nick for the Thanksgiving dinner on the Ingenuity.

Integrity

By the time this newsletter is printed, the Integrity will have completed the 2017 version of the dredge rental for the Vicksburg District. After battling several high water events, Willie Ford, Amanda Driscoll and the crew settled in to a routine of dredge-move-dredge-move-dredge, etc. The project covered a large area of Arkansas and north Louisiana along the Red and Ouachita rivers. The Vicksburg Corps' project team has high praise for the way the crew members stepped up to repeatedly relocate and re-commence dredging in an efficient and timely manner. They look forward to IDC getting the 2018 contract, which bids later this spring.

